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Securities Code: 4041 June 14, 2021

Dear Shareholders,

Eiji Aga Representative Director, President **Nippon Soda Co., Ltd.** 2-2-1, Otemachi, Chiyoda-ku, Tokyo, Japan

Notice of the 152nd Ordinary General Meeting of Shareholders

We are pleased to announce that the 152nd Ordinary General Meeting of Shareholders of Nippon Soda Co., Ltd. (the "Company" or we) will be held as described below.

From the perspective of preventing the spread of the novel coronavirus disease (COVID-19), you are encouraged to exercise your voting rights prior to the meeting by postal voting or via the Internet, etc., if at all possible. Regardless of your own state of health, you are urged to refrain from traveling to the venue on the date of the meeting.

If you are unable to attend the meeting in person, you may exercise your voting rights by postal voting or via the Internet. Please examine the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:30 p.m. on Monday, June 28, 2021 (JST).

Details

- 1. Date and Time: Tuesday, June 29, 2021, at 10:00 a.m.
- 2. Place: Hall, 4th floor, Otemachi Sankei Plaza Tokyo Sankei Bldg.

1-7-2 Otemachi, Chiyoda-ku, Tokyo

3. Purpose of the Meeting

- Matters to be reported: a. Business Report and Consolidated Financial Statements, as well as the audit reports of the Accounting Auditor and the Audit and Supervisory Committee for Consolidated Financial Statements for the 152nd Fiscal Year (from April 1, 2020 to March 31, 2021)
 - b. Financial Statements for the 152nd Fiscal Year (from April 1, 2020 to March 31, 2021)

Matters to be resolved:

- Proposal 1: Appropriation of Surplus
- Proposal 2: Election of Eight (8) Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)
- Proposal 3: Re-establishment of the Remuneration Framework for Performance-linked and Share-based Remuneration for Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)

Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of Surplus

In deciding the appropriation of surplus, the Company fundamentally considers revenue trends and makes a well-rounded judgment based on several perspectives including maintaining stable dividend payment, enriching shareholders' equity and improving the financial position. The Company shall use its retained earnings for research and development, capital investment, M&A and other purposes to develop high value-added products and to strengthen competitiveness.

Regarding the year-end dividend, the Company proposes to pay \$70 per share, mainly because sales for exports in the Agro Products business remained robust during the fiscal year under review. As a result, the total annual dividend for the fiscal year under review will be \$110 per share (an increase of \$30 per share year on year), combined with the interim dividend of \$40 per share.

[Matters regarding year-end dividend]

1.	Type of dividend property:	Money	
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2.	Dividend property allotment and total amount thereof	
	Dividends per common share of the Company:	¥70
	Total amount of dividends:	¥1,980,426,070
3.	Date of effectiveness of dividends:	June 30, 2021

Proposal 2: Election of Eight (8) Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)

The terms of office of all eight (8) directors (excluding directors serving as audit and supervisory committee members) will expire at the conclusion of this meeting.

Accordingly, we propose to elect eight (8) directors (excluding directors serving as audit and supervisory committee members; including two (2) outside directors).

This proposal was decided after receiving a report from the Nomination and Remuneration Advisory Committee. Furthermore, we have received a report stating that there are no matters requiring additional comments regarding the election of directors (excluding directors serving as audit and supervisory committee members) from the Audit and Supervisory Committee.

The candidates for directors (excluding directors serving as audit and supervisory committee members) are as follows:

No.	Name	Positions and areas of responsibility in the Company	
1	Akira Ishii	Representative Director, Chairman	Reelection
2	Eiji Aga	Representative Director, President	Reelection
3	Izumi Takano	Director, Executive Managing Officer (Supervision of Technology, Purchasing & Logistics Dept. and Responsible Care Management Dept., Manager, Trade Administration Dept. and General Manager, Research & Development Div.)	Reelection
4	Kiyotaka Machii	Director, Executive Managing Officer (Supervision of Administration, Corporate Social Responsibility Dept., and Internal Control & Audit Dept.)	Reelection
5	Osamu Sasabe	Executive Officer (Manager, Corporate Planning Dept. and Manager, DX Promotion Group)	New election
6	Junko Yamaguchi	Director (Outside Director)	Reelection Independent Outside
7	Mitsuaki Tsuchiya	Director (Outside Director)	Reelection Independent Outside
8	Nobuyuki Shimoide	Director, Executive Managing Officer (General Manager, Corporate Planning Dept.)	Reelection

No.	Name (Date of birth)	Car	Career summary, positions and areas of responsibility in the Company, and important concurrent positions		
		April	1976	Joined the Company	
		April	2001	Manager, Specialty Products Dept., Specialty & Performance Chemicals Div.	
		April	2004	Manager, General Affairs Dept., Takaoka Plant	
		June	2007	Manager, Corporate Planning Dept.	
		April	2009	Manager, Personnel Dept.	
	Akira Ishii	June	2009	Director, General Manager, Corporate Planning Dept. and Affiliates Dept. and Manager, Personnel Dept.	
	(July 8, 1953) (Reelection)	April	2011	Director, General Manager, Corporate Planning Dept. and Manager, Personnel Dept.	
1	Tenure as Director: 12 years	June	2011	Director, General Manager, Corporate Planning and Manager, Personnel Dept.	18,800
1	Attendance at meetings of the	April	2013	Director, General Manager, Agro Products Div.	10,000
	Board of Directors during the fiscal	June	2013	Director, Executive Managing Officer, General Manager, Agro Products Div.	
	year ended March 31, 2021: 16/16	June	2015	Representative Director, President	
		April	2021	Representative Director, Chairman To the present	
		Reason	s for non	nination as candidate for director	
		The Co who un of the e knowle the Con Manage	mpany h dertakes execution dge from porate Pl er of the	as determined that Akira Ishii is qualified to be a director the important management decision-making and supervision of the duties because he has abundant experience and his experience as the Manager of product sales, Manager of anning Dept., Manager of the Personnel Dept. and as General Agro Products Div., and has led the entire Nippon Soda inagement. Therefore, the Company has nominated him as a	

No.	Name (Date of birth)	Car	eer summ	hary, positions and areas of responsibility in the Company, and important concurrent positions	Number of the Company's shares held		
2	Eiji Aga (January 1, 1963) (Reelection) Tenure as Director: 1 year Attendance at meetings of the Board of Directors during the fiscal year ended March 31, 2021: 12/12 (after assuming office as Director)	The Co underta	2015 2017 2018 2020 2020 2021 <u>s for non</u> mpany h kes the in	Joined the Company Manager, Fine Chemical Dept., Chemicals Business Div. Executive Vice President, Alkaline SAS (Secondment) Manager, Business Strategy & Administration Dept., Chemicals Business Div., the Company Executive Officer, General Manager, Chemicals Business Div. and Supervision of Osaka Branch Office Executive Officer, General Manager, Chemicals Business Div. Executive Officer, General Manager, Chemicals Business Div. Executive Officer, Supervision of Human Resources Dept. Director, Executive Officer, Supervision of Marketing & Sales, Human Resources Dept. and Purchasing & Logistics Dept. Representative Director, President To the present <u>hination as candidate for director</u> as determined that Eiji Aga is qualified to be a director who mportant management decision-making and supervision of	2,300		
		group c Human Represe Compa	the execution of the duties because of his experience in managing overseas group companies, supervision of Marketing & Sales and being involved in Human Resources, and because he has led the entire Nippon Soda Group as Representative Director, President since April 1, 2021. Therefore, the Company has nominated him as a candidate for director. April 1984 Joined the Company				
	Izumi Takano (July 13, 1958)	April April April April April April	2005 2010 2012 2015 2018	Manager, Manufacturing Dept., Takaoka Plant Manager, Production Planning & Management Dept., Production & Technology Div. General Manager, Mizushima Plant Executive Officer, General Manager, Takaoka Plant Senior Executive Officer, General Manager, Research & Development Div.			
3	(Reelection) Tenure as Director: 2 years Attendance at meetings of the Board of Directors during the fiscal year ended March 31, 2021: 16/16	The Co who un	mpany h dertakes	Director, Senior Executive Officer, General Manager, Research & Development Div. Director, Executive Managing Officer, General Manager, Research & Development Div. and General Manager, Production & Technology Div. Director, Executive Managing Officer, Supervision of Technology, Purchasing & Logistics Dept., Responsible Care Management Dept., Manager, Trade Administration Dept. and General Manager, Research & Development Div. To the present <u>hination as candidate for director</u> as determined that Izumi Takano is qualified to be a director the important management decision-making and supervision of the duties because of his experience in the field of	3,500		

No.	Name (Date of birth)	Car	Career summary, positions and areas of responsibility in the Company, and important concurrent positions		
4	Kiyotaka Machii (April 27, 1960) (Reelection) Tenure as Director: 2 years Attendance at meetings of the Board of Directors during the fiscal year ended March 31, 2021: 16/16	Chairm Reason The Co director supervi as the c Div., at	an, NIPP s for nom mpany ha r who und sion of th overseas s nd in chan ces. Ther	Joined the Company Manager, Overseas Sales 1 Dept., Agro Products Div. Manager, Corporate Planning Dept. Executive Officer, Manager, Corporate Strategy Dept. Executive Officer, Manager, General Affairs & Human Resources Dept. Director, Executive Officer, Supervision of Administration (General Affairs Dept., Human Resources Dept., and Accounting Dept.) and Corporate Social Responsibility Dept., and Manager, General Affairs & Human Resources Dept. Director, Executive Managing Officer, Supervision of Administration (Secretariat Dept., Human Resources Dept., General Affairs Dept., and Accounting Dept.), Corporate Social Responsibility Dept., Internal Control & Audit Dept., and Responsible Care Management Dept. Director, Executive Managing Officer, Supervision of Corporate Social Responsibility Dept., Internal Control & Audit Dept., Secretariat Dept., General Affairs Dept., Accounting Dept. and Responsible Care Management Dept. Director, Executive Managing Officer, Supervision of Corporate Social Responsibility Dept., Internal Control & Audit Dept., Secretariat Dept., General Affairs Dept., Accounting Dept. and Responsible Care Management Dept., and Manager, Trade Administration Dept. Director, Executive Managing Officer, Supervision of Administration, Corporate Social Responsibility Dept. and Internal Control & Audit Dept. To the present surrent positions> 'ON SODA TRADING (SHANGHAI) Co., Ltd. <u>hination as candidate for director</u> as determined that Kiyotaka Machii is qualified to be a dertakes the important management decision-making and he execution of the duties because of his experience, notably subsidiary representative, Manager of sales in Agro Products reg of Corporate Strategy, General Affairs and Human efore, the Company has nominated him as a candidate for	3,100

No.	Name (Date of birth)	Care	er summ	nary, positions and areas of responsibility in the Company, and important concurrent positions	Number of the Company's shares held
5	Osamu Sasabe (May 14, 1963) (New election) Tenure as Director: 0 years Attendance at meetings of the Board of Directors during the fiscal year ended March 31, 2021:	The Con who und of the ex and also Account	mpany ha dertakes xecution his expo ting and	Joined the Company Manager, Information Systems Dept. Manager, Accounting Dept. Manager, Corporate Strategy Dept. Executive Officer, Manager, Corporate Strategy Dept. and Manager, DX Promotion Group, Corporate Planning Dept. Executive Officer, Manager, Corporate Planning Dept. and Manager, DX Promotion Group To the present <u>hination as candidate for director</u> as determined that Osamu Sasabe is qualified to be a director the important management decision-making and supervision of the duties because of his experience in sales departments erience of being in charge of Information Systems, Corporate Strategy. Therefore, the Company has nominated tte for director.	2,000
6	Junko Yamaguchi (June 19, 1956) (Name as shown on the family register: Junko Kishimoto) (Reelection) (Independent) (Outside) Tenure as Outside Director: 2 years Attendance at meetings of the Board of Directors during the fiscal year ended March 31, 2021: 16/16	expected The Con manage practica her serv the Con to main the man of busin	d roles mpany ex ment stru l experie ice as an apany's i taining a agement iess exec	Joined Nippon Telegraph and Telephone Public Corporation (currently NIPPON TELEGRAPH AND TELEPHONE CORPORATION) Director, Corporate Business Division, Omiya Branch Executive Manager, Consumer & Office Business Department, NTT Communications Corporation Vice President, Incubation Development Department, NTT Resonant Incorporated Director, Info-Communications Research Department, Foundation for MultiMedia Communications Audit & Supervisory Board Member, NTT EAST- MINAMIKANTO CORPORATION Senior Advisor Outside Director, the Company To the present <u>ination as candidate for outside director and outline of</u> expects to be able to further strengthen the Company's acture as a result of making use of Junko Yamaguchi's nee in sales departments and development departments and audit & supervisory board member at other companies in management. Also, she is expected to continue contributing nd enhancing the supervising and monitoring functions over , such as conflicts of interest, from a standpoint independent ution. Therefore, the Company has nominated her as a tside director.	300

No.	Name (Date of birth)	Care	eer summ	ary, positions and areas of responsibility in the Company, and important concurrent positions	Number of the Company's shares held
		April	1977	Joined The Industrial Bank of Japan, Limited	
		Septem	ber2000	General Manager, ALM Planning Dept., Mizuho Holdings, Inc.	
		April	2002	General Manager, Secretarial Office, Mizuho Corporate Bank, Ltd.	
		April	2004	Executive Officer and General Manager, Secretariat Office	
		March	2006	Managing Executive Officer in charge of Sales	
		April	2008	Deputy President & Executive Officer, Mizuho Trust & Banking Co., Ltd.	
		June	2008	Representative Director and Deputy President	
	Mitsuaki Tsuchiya	April	2011	Executive Officer and Vice President, Mizuho Financial Group, Inc.	
	(May 1, 1954)	June	2011	Director and Vice President	
		April	2012	President and CEO, Mizuho Research Institute Ltd.	
	(Reelection) (Independent)	June	2012	Auditor (outside), The Japan Atomic Power Company	
	(Outside) Tenure as Outside Director: 1 year Attendance at			To the present	
		June	2017	Outside Corporate Auditor, Japan Bank for International Cooperation	
7				To the present	200
7		June	2017	Outside Director (Audit and Supervisory Committee Member), ASAHI INDUSTRIES CO., LTD.	200
	meetings of the Board of Directors	June	2017	Corporate Auditor, Dai-ichi Leasing Co., Ltd.	
	during the fiscal	June	2019	Outside Director, Godo Steel, Ltd.	
	year ended March 31, 2021:			To the present	
	12/12 (after assuming office as Director)	June	2020	Outside Director, the Company	
				To the present	
		~		urrent positions>	
			. ,), The Japan Atomic Power Company	
			-	te Auditor, Japan Bank for International Cooperation	
				, Godo Steel, Ltd.	
		expecte	d roles	ination as candidate for outside director and outline of	
		to the C experient busines expecte supervis	company' nce of bei s corpora d to conti sing and i	pects Mitsuaki Tsuchiya to provide useful advice in regard s overall management based on his many years of ing involved in the management of financial institutions and tions as well as his broad understanding. Also, he is nue contributing to maintaining and enhancing the monitoring functions over the management, such as conflicts a standpoint independent of business execution. Therefore,	
		the Con	npany has	s nominated him as a candidate for outside director.	

No.	Name (Date of birth)	Care	Career summary, positions and areas of responsibility in the Company, and important concurrent positions			
No.		April April April June April June April April April <impor Preside</impor 	1983 2013 2015 2016 2016 2019 2019 2020 2021 tant concent, Nisso	Joined the Company Manager, Corporate Planning Dept. Executive Officer, General Manager, Corporate Planning Dept. and Affiliates Dept. Executive Officer, Assistant to President (General Manager, Special Missions) (until March 2019) Managing Director, NISSO ENGINEERING CO., LTD. (concurrent) (until March 2019) Executive Managing Officer, General Manager, Corporate Strategy Dept. Director, Executive Managing Officer Supervision of Business Strategy & Administration (Corporate Strategy Dept. and Information Technology Dept.) and Internal Control & Audit Dept. Director, Executive Managing Officer Manager, Corporate Planning Dept. Director, Executive Managing Officer, General Manager, Corporate Planning Dept. Director, Executive Managing Officer Manager, Corporate Planning Dept. Director, Executive Managing Officer, General Manager, Corporate Planning Dept. To the present urrent positions> Namhae Agro Co., Ltd.	Number of the Company's shares held 3,400	
	10/10	Preside	nt, Nisso	Namhae Agro Co., Ltd.		
		The Co director supervi professi role of chemica	mpany ha who und sion of th onal expe	ination as candidate for director as determined that Nobuyuki Shimoide is qualified to be a ertakes the important management decision-making and e execution of the duties because he has a wealth of erience related to group-wide management as in his prior harge of corporate strategy and his experience in the esses. Therefore, the Company has nominated him as a ector.		

Notes: 1. There are no special interests between each of the above-mentioned candidates and the Company.

2. Junko Yamaguchi and Mitsuaki Tsuchiya are candidates for outside director.

3. Junko Yamaguchi's term of office as outside director will be two (2) years upon the conclusion of this ordinary general meeting of shareholders. Mitsuaki Tsuchiya's term of office as outside director will be one (1) year upon the conclusion of this ordinary general meeting of shareholders.

- 4. The Company has concluded an agreement with Junko Yamaguchi and Mitsuaki Tsuchiya to limit their liability for damages pursuant to Article 423, paragraph (1) of the Companies Act. Under this agreement, the amount of their liability for damages is limited to either ¥5 million or the amount prescribed by laws and regulations, whichever is higher. In the case where reappointment of Junko Yamaguchi and Mitsuaki Tsuchiya is approved according to the proposal, the Company plans to conclude the same agreement with both of them. In the case where reappointment of Nobuyuki Shimoide is approved, he will assume office as director (part time). Accordingly, the Company plans to enter into an agreement with him to limit his liability for damages pursuant to Article 423, paragraph (1) of the Companies Act. Under this agreement, the amount of his liability for damages is limited to either ¥5 million or the amount prescribed by laws and regulations, whichever is higher.
- 5. The Company has concluded a directors and officers liability insurance agreement that insures all directors of the Company as stipulated in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance agreement covers damages such as compensation for damages and litigation expenses to be borne by the insured, incurred in cases where an insured receives a claim for damages arising from acts (including nonfeasance) carried out by the insured as a director or a person at a certain position of the Company. However, the above insurance agreement does not cover damages arising from the insured's unlawful gain or benefit, criminal acts, misconduct, fraudulent acts, or acts committed with the knowledge that they violate laws, regulations, or control laws.

The full amount of the insurance premiums for the insured is borne by the Company.

If this proposal is approved as originally proposed, and the candidates assume office as director, each of them will be included as an insured in the insurance agreement.

The Company plans to renew the insurance agreement on June 30, 2021.

6. The Company has notified the Tokyo Stock Exchange of Junko Yamaguchi and Mitsuaki Tsuchiya as independent directors according to a provision prescribed by the exchange, and in the case where their reelection is approved according to the proposal, the Company plans to continually appoint them as independent directors.

Proposal 3: Re-establishment of the Remuneration Framework for Performance-linked and Share-based Remuneration for Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)

1. Reasons and rationale for the proposal

At the 147th Ordinary General Meeting of Shareholders held on June 29, 2016, the Company was given approval to introduce a performance-linked and share-based remuneration plan called Board Benefit Trust (BBT) for directors (excluding outside directors), executive officers and advisors (hereinafter referred to as the "Plan"). In line with the transition to a company with an Audit and Supervisory Committee, the Company was again given approval to introduce the Plan for directors (excluding directors serving as audit and supervisory committee members and outside directors) at the 151st Ordinary General Meeting of Shareholders held on June 26, 2020 (the resolution of the said Ordinary General Meeting of Shareholders held on June 26, 2020 (the resolution of the said Ordinary General Meeting of Shareholders held on for the Act Partially Amending the Companies Act (Act No. 70 of 2019) on March 1, 2021, we hereby propose to newly establish, in lieu of the existing remuneration framework for directors under the Plan, a remuneration framework pertaining to performance-linked and share-based remuneration for directors" here refers to directors who are the eligible persons under the Plan as described below in 2.(1); the same applies hereinafter in this proposal unless otherwise indicated), and to partially amend expressions pertaining to the eligible directors.

This proposal is a procedural matter associated with the amendments to laws and regulations and is not intended to increase the amount of the remuneration limit in substance compared to the Original Resolution. As in the Original Resolution, this proposal is intended to increase the motivation of directors to contribute to improving medium- to long-term corporate performance and to increasing corporate value by more clarifying the linkage between remuneration for directors share with the shareholders not only the benefits of increases in the share price, but also the risk of decreases in the share price. As this proposal also corresponds with the Company's Policy for Determining the Content of Individual Remuneration for Directors (in Japanese only), the Company considers this proposal to be appropriate.

The amount of annual remuneration to directors (excluding directors serving as audit and supervisory committee members) of the Company was approved and set to be no more than ¥350 million (including the amount of no more than ¥50 million annually for outside directors) at the 151st Ordinary General Meeting of Shareholders held on June 26, 2020. Under this proposal, we are seeking approval for the amount and specific details of remuneration, etc. to be paid to its directors under the Plan, separately from the above remuneration. Please note that we would like to entrust the details of the Plan with the Board of Directors of the Company within the scope in 2. below.

Subject to the approval of Proposal 2 as originally proposed, the number of directors eligible for the Plan will be five (5).

In addition, the resolution of this Proposal will become retroactively effective as of March 1, 2021.

2. Amount and other specific details of remuneration, etc. under the Plan

The Plan is a performance-linked and share-based remuneration plan under which the Company's shares are acquired through a trust (the trust to be established under the Plan shall be hereinafter referred to as the "Trust") using money contributed by the Company as the underlying funds, and, at the time of retirement of individuals eligible for the Plan, they are provided with the Company's shares and money equivalent to the amount obtained if converting the Company's shares at the market price on the date of retirement from office (hereinafter referred to as the "Company's Shares, etc.") through the Trust.

(1) Individuals eligible for the Plan	Directors (excluding outside directors, part time directors and directors serving as audit and supervisory committee members), executive officers and advisors
(2) Maximum amount of trust money	¥206 million per Plan Period (three (3) fiscal years) (Note 1) (Note 2)
(3) Maximum number of the Company's Shares, etc. to be provided	A specified number of points fixed according to factors including the degree of achievement of performance of the Company will be granted in accordance with the Regulations for Provision of Shares to Officers. When providing the Company's Shares, etc. as in (5), points granted to Officers, etc. will be converted into the Company's shares at the rate of one share of the Company per one point. (Note 3) In addition, the maximum total number of points to be granted per fiscal year to directors shall be 16,320 points, and the maximum number of points to be granted per fiscal year to executive officers and advisors shall be 11,160 points. (Note 4)
(4) Method of acquisition of the Company's shares and the number of shares acquired	The Company's shares will be acquired through the stock market or subscribing to the Company's disposal of treasury shares by using the funds contributed as in (2) as the underlying funds. (Note 5) As the maximum number of points to be granted to Officers, etc. per fiscal year is 27,480 points, the maximum number of the Company's shares to be acquired by the Trust during each Plan Period will be 82,440 shares accordingly.
(5) Provision of the Company's Shares, etc.	If an Officer, etc. retires from office and fulfills the beneficiary eligibility requirements stipulated in the Regulations for Provision of Shares to Officers, the number of the Company's shares calculated as in (3) above will be provided to the Officer, etc. from the Trust after his/her retirement from office by taking the prescribed beneficiary vesting procedures. (Note 6)

- Notes: 1. The Company has adopted the Plan for the three (3) fiscal years from the fiscal year ended March 31, 2017 to the fiscal year ended March 31, 2019 (hereinafter referred to as the "Initial Plan Period"; Each of the Initial Plan Period and subsequent periods of three (3) fiscal years in principle shall be hereinafter referred to as "Plan Period") and each of the subsequent Plan Period. The Company has contributed money as funds necessary to acquire shares required to provide the Company's Shares, etc. to Officers, etc. under the Plan (¥206 million) pertaining to the Initial Plan Period and established the Trust, wherein those individuals who retire from office as Officers, etc. and fulfill certain requirements are beneficiaries. The Trust acquired 370,000 shares of the Company's shares for the Initial Plan Period using money contributed by the Company as the underlying funds. Subsequently, the Company carried out consolidation of common shares at a ratio of five (5) shares to one (1) share on October 1, 2018. Taking this into consideration, the number of the Company's shares acquired is 74,000 shares.
 - 2. In the case of conducting additional contributions in the future, if the Company's shares (excluding the Company's shares that are corresponding to the points granted to Officers, etc. and of which provision to Officers, etc. has not yet been completed) and money are remaining in the Trust on the day immediately preceding the commencement of each Plan Period (such shares and money shall be hereinafter referred to as "Residual Shares, etc."), the upper limit of the sum of the amount of Residual Shares, etc. (for shares, the amount of money converted, as to be equivalent to the market value on the day immediately preceding the commencement of such Plan Period) and the amount of additional contributions shall be ¥206 million (among which ¥122 million is for directors). When the Company determines to make additional contributions, the Company will make an appropriate disclosure in a timely manner.
 - 3. If a share split, allotment without consideration or share consolidation of the Company's shares occurs after the approval of this proposal, reasonable adjustments will be made to the upper limit on the number of points and the number of points granted or the conversion rate in accordance with the share split ratio, share consolidation ratio or other relevant ratio, etc.
 - 4. The ratio of the number of shares equivalent to the maximum number of points to be granted to Officers, etc. per fiscal year (27,480 shares) against the total number of issued shares (as of March 31, 2021, excluding treasury shares) is approximately 0.1%.
 - 5. Currently, there are no specific plans for the Trust to acquire the Company's shares. If the Company determines to make additional contributions and the Trust intends to acquire the Company's shares in the future, the Company will make an appropriate disclosure of the details in a timely manner.
 - 6. If the requirements separately stipulated in the Regulations for Provision of Shares to Officers are met, in respect of a certain percentage of the number of points granted to the Officers, etc., the Company will pay money equivalent to the amount obtained if converting the Company's shares at the market price on the date of retirement from office in lieu of the Company's shares. The Trust may sell the Company's shares in order to make monetary provisions.

Furthermore, even when an Officer, etc. has been granted points, he or she shall not obtain the right to provision of Shares, etc. if he or she is dismissed by resolution of a general meeting of shareholders, if retires from office for such reasons as having been engaged in certain illegal activities during the term of office, or if takes inappropriate actions that can cause damage to the Company.

The amount of remuneration, etc., to be granted to Officers, etc. is based on the amount calculated by multiplying the total number of points granted to Officers, etc. by the book value per share of the Company's shares held by the Trust, at the time points were granted. (However, if a share split, allotment without consideration, share consolidation, etc. of the Company's shares occurs, reasonable adjustments will be made in accordance with the share split ratio, share consolidation ratio or other relevant ratio, etc.) In addition, in cases where money is paid exceptionally in accordance with the provisions of the Regulations for Provision of Shares to Officers, the amount of such money will be added to the above calculated amount, if deemed reasonable.